
PROGRAM MANAGEMENT AND BUDGET

During the year, OSM issued its Audit Policy and Procedures Manual which establishes audit guidelines for resolution of findings and follow-up actions for OSM financial assistance in the form of grants, contracts, and cooperative agreements.

State and OSM employees were trained in the use of the Treasury Financial Communication System (TFCS) for letter of credit fund transfers. This system is replacing a paper check process and allows the States speedier access to Federal grant funds to meet State expenditure requirements.

OSM financial services accomplishments included—

- implemented an Objectives Management System to help OSM managers plan and track goals and objectives;
- completed the reorganization by establishing the Division of Financial Management in Denver;
- reduced outstanding travel advances below FY 1983 goal and eliminated manual control in favor of automated control;
- initiated a more stringent automated control of cash management;
- instituted the TFCS wire transfer of AML fee deposits over \$100,000; and
- effected a conversion to a new payroll system (PAY/PERS) consistent with Reform 88 requirements.

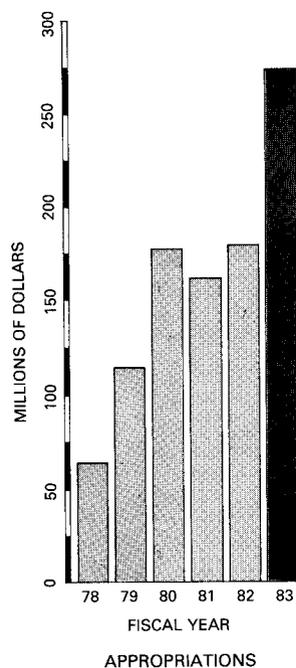
Fiscal Year 1983 brought continued management focus on the importance of OSM employees avoiding financial interest situations which are, or may be construed to be, in conflict with OSM's mission and goals.

Through diligent monitoring of financial statements and, particularly, through daily conversations with recipients concerning the appropriateness of land, stock, or other financial interests related to coal operations, a better understanding of the Act's prohibitions has been gained. Two divestiture orders were issued in 1983, resulting in resolution of the conflict.

With continued management attention and increasing awareness on the part of recipients to the statutory prohibitions concerning financial interests in coal mining operations, OSM is effectively preventing conflicts of interest.

Monitoring
Potential
Conflicts of
Interest

Budget



Activity	Appropriations, in thousands of dollars		
	FY 1983 (actual)	FY 1984 (actual)	FY 1985 (estimated)
REGULATION AND TECHNOLOGY			
State regulatory program grants	\$32,150	\$38,100	\$39,143
Federal regulatory programs:	21,396	21,552	23,661
Program operations and inspection	(10,493)	(11,741)	(13,111)
Technical services and research . . .	(10,903)	(9,811)	(10,550)
General administration	7,332	5,798	6,885
Total, regulation and technology	60,878	65,450	69,689
ABANDONED MINE LAND FUND			
State reclamation program grants . . .	173,528	235,900	263,000
Federal reclamation programs:	35,696	31,253	24,236
Fund management	(4,901)	(6,298)	(6,734)
Federal reclamation projects	(23,459)	(14,373)	(13,802)
Technical support	(1,221)	(²)	(²)
Rural Abandoned Mine Program (RAMP)	(6,115)	(10,582)	(3,700)
Small Operator Assistance (SOAP) . . .	0	0	0
General administration	3,960	4,075	4,465
Total, AML Fund	³213,184	⁴271,228	291,701
Total, Office of Surface Mining	274,062	336,678	361,390

¹ Includes \$522,000 pay supplemental.

² Beginning in FY 1984 the AML Technical Support subactivity will be incorporated within the Federal Reclamation Projects subactivity.

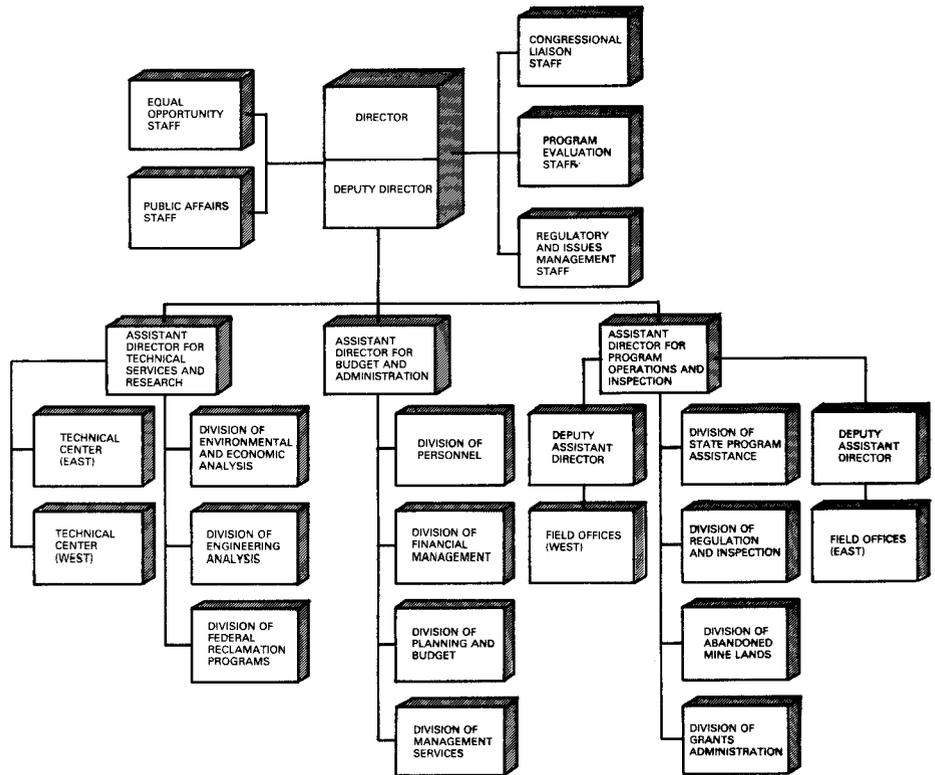
³ Includes \$51,870,000 supplemental.

⁴ Includes \$42 million enacted supplemental for the Centralia, Pa., mine fire.

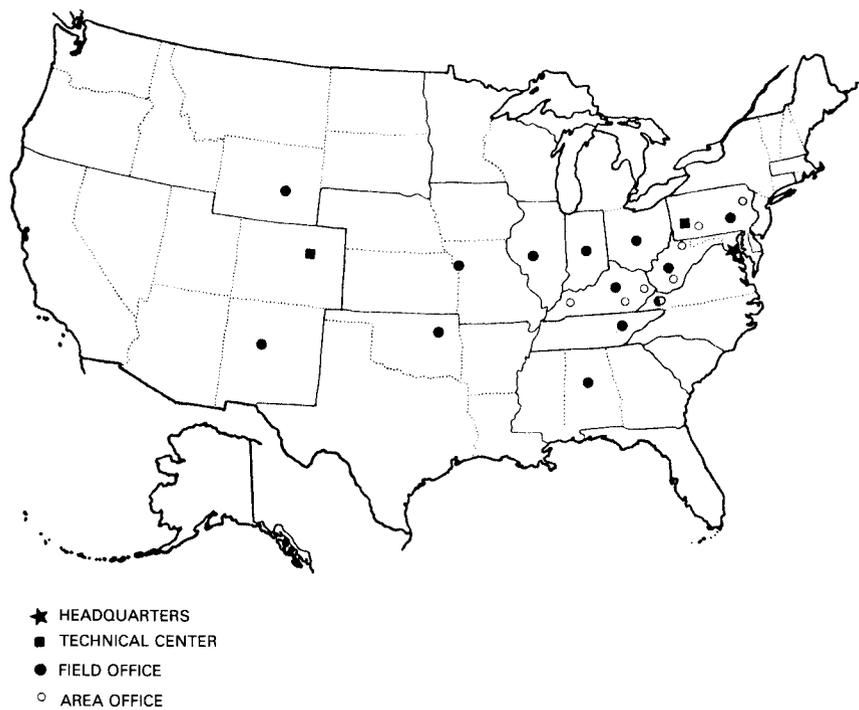
Staffing
(Sept. 30, 1983)

Office	Authorized positions
PERMANENT FULL-TIME POSITIONS	
Washington, D.C.....	289
Technical Centers:	
East	129
West	81
Field Offices:	
Albuquerque.....	16
Big Stone Gap	5
Birmingham	20
Casper.....	14
Charleston	13
Columbus.....	18
Harrisburg	11
Indianapolis.....	13
Kansas City.....	10
Knoxville	15
Lexington.....	14
Springfield.....	13
Tulsa	10
Area Offices:	
Beckley	13
Johnstown.....	15
Lebanon	13
London	13
Madisonville	6
Morgantown	11
Pikeville	9
Wilkes-Barre	6
Total	757
EMPLOYMENT CEILINGS	
Permanent full-time	757
Permanent part-time	61
Temporary.....	38
Total	856

Organization



Field Structure



OFFICE DIRECTORY

Position	Official	Ext.	Room
DIRECTOR	(Vacant)	4006	233
DEPUTY DIRECTOR	John D. Ward	4222	232
CONGRESSIONAL LIAISON STAFF:			
Chief	Melissa A. Nielson	2165	236
PUBLIC AFFAIRS STAFF:			
Chief	Richard Nellius	4953	244
BUDGET & ADMINISTRATION:			
Assistant Director	Carson W. Culp	4293	252
TECHNICAL SERVICES & RESEARCH:			
Assistant Director	Brent Wahlquist	4264	228
PROGRAM OPERATIONS & INSPECTION:			
Assistant Director	William B. Schmidt	4225	225

Headquarters
Office

1951 Constitution Ave., NW
Washington, DC 20240
(202) 343-extension
(8) 343-extension

TECHNICAL CENTER EAST

Raymond Lowrie, Administrator
Ten Parkway Center
Pittsburgh, PA 15220
(412) 937-2828
(8) 726-2828 or 2831

Technical Centers,
Field and Area
Offices

ALABAMA

Birmingham Field Office
John Davis, Director
228 West Valley Ave.
Homewood, AL 35209
(205) 254-0890
(8) 229-0890

GEORGIA
(Alabama)

ILLINOIS

Springfield Field Office
James Fulton, Director
600 E. Monroe St.
Springfield, IL 62701
(217) 492-4495
(8) 995-4495

INDIAN TRIBES
(Ohio)

INDIANA

Indianapolis Field Office
Richard D. McNabb, Director
46 East Ohio St., Rm. 522
Indianapolis, IN 46204
(317) 269-2600
(8) 331-2600

KENTUCKY

Lexington Field Office
W. Hord Tipton, Director
340 Legion Dr.
Suite 28
Lexington, KY 40504
(606) 233-7327
(8) 355-2894

London Area Office
Patrick N. Angel, Manager
P.O. Box 1048
London, KY 40741
(606) 878-6440

Madisonville Area Office
Mike Vaughn, Manager
Segebarth Bldg., Box F
2100 N. Main St.
Madisonville, KY 42431
(502) 825-4500

Pikeville Area Office
Robert McKenzie,
Supervisor
First National Bank Bldg.
334 Main St., Rm. 509
Pikeville, KY 41501
(606) 432-4121

MARYLAND

(West Virginia)

MASSACHUSETTS
(Pennsylvania)

MICHIGAN
(Ohio)

MISSISSIPPI
(Alabama)

NORTH CAROLINA
(Virginia)

OHIO

Columbus Field Office
Nina Rose Hatfield, Director
2242 S. Hamilton Rd.
Columbus, OH 43232
(614) 866-0578
(8) 943-2315

PENNSYLVANIA

Harrisburg Field Office
Robert J. Biggi, Director
101 South Second Street
Suite L-4
Harrisburg, PA 17101
(717) 782-4036
(8) 590-4036

(State name in parentheses following an entry indicates location of field office for that entry)

**Technical Centers
Field and
Area Offices
(Cont.)**

PENNSYLVANIA—Cont.

Johnstown Area Office
Joseph Geissinger, Manager
Penn Traffic Building
Room 360
319 Washington St.
Johnstown, PA 15901
(814) 533-4223
(8) 723-9223

Wilkes-Barre Area Office
Lawrence E. Beyer, Manager
20 N. Pennsylvania Ave.
Rm. 3107
Wilkes-Barre, PA 18701
(717) 826-6726
(8) 592-6726

**RHODE ISLAND
(Pennsylvania)**

TENNESSEE

Knoxville Field Office
James A. Curry, Director
530 Gay St., Suite 400
Knoxville, TN 37902
(615) 673-4242
(8) 854-4242

VIRGINIA

Big Stone Gap Field Office
Ralph H. Cox, Director
P.O. Box 626
Big Stone Gap, VA 24219
(703) 523-4303

Lebanon Area Office
(No Manager)
P.O. Box 487
Lebanon, VA 24266
(703) 889-4032

WEST VIRGINIA

Charleston Field office
David H. Halsey, Director
603 Morris St.
Charleston, WV 25301
(304) 347-7187
(8) 930-7158

Beckley Area Office
Lowell L. Haga, Manager
Mailing address:
P.O. Box 487
Skelton, WV 25919
Office location:
119 Appalachian Dr.
Beckley, W. Va. 25801
(304) 255-5265
(8) 924-4547

Morgantown Area Office
Charles A. Sheets, Manager
P.O. Box 886
Morgantown, WV 26505
(304) 291-4004
(8) 923-4004

TECHNICAL CENTER WEST

Allen Klein, Administrator
Brooks Tower
1020-15th Street
Denver, CO 80202
303-844-5951
8-564-5421

**ALASKA
(Wyoming)**

**ARIZONA
(New Mexico)**

**ARKANSAS
(Oklahoma)**

**CALIFORNIA,
COLORADO
(New Mexico)**

**IDAHO
(Wyoming)**

**INDIAN TRIBES
(Arizona,
Montana,
New Mexico,
Wyoming)**

**IOWA,
KANSAS
(Missouri)**

**LOUISIANA
(Oklahoma)**

MISSOURI

Kansas City Field Office
Richard D. Rieke, Director
Scarritt Building, Rm. 502
818 Grand Avenue
Kansas City, MO 64106
(816) 374-5527
(8) 758-5527

**MONTANA
(Wyoming)**

**NEBRASKA
(Missouri)**

**NEVADA
(New Mexico)**

NEW MEXICO

Albuquerque Field Office
Robert Hagen, Director
219 Central N.W., Suite 216
Albuquerque, NM 87102
(505) 766-1488
(8) 474-1488

**NORTH DAKOTA
(Wyoming)**

OKLAHOMA

Tulsa Field Office
Robert L. Markey, Director
333 West Fourth St., Rm. 3432
Tulsa, OK 74103
(918) 581-7927
(8) 745-7927

**OREGON,
SOUTH DAKOTA,
(Wyoming)**

**TEXAS
(Oklahoma)**

**UTAH
(New Mexico)**

**WASHINGTON
(Wyoming)**

WYOMING

Casper Field Office
William R. Thomas, Director
P.O. Box 1420
Mills, WY 82644
(307) 261-5776
(8) 328-5776

(State name in parentheses following an entry indicates location of field office for that entry)

CONCLUSION

In the past year, OSM has begun to realize its goals of "credibility, cooperation, and compliance" that were pledged by Director James R. Harris. The regulatory reform effort was completed with the publication of the remaining final rules which emphasized performance standards rather than design standards. Technical center, field office, and headquarters personnel worked together and with the States to establish authority and responsibility for program implementation with the proper regulatory body. And, OSM continued in its oversight role, providing technical assistance where needed and working with the States to identify and correct deficiencies in State program implementation.

Credibility,
Cooperation,
And Compliance

Director Harris stated in his opening statement before the Energy and Environmental Subcommittee that "... we at OSM have created a climate in which excellence and innovation can flourish in the agency, the States, and the private sector. We have done so by establishing broad principles and sound programs to which we have demonstrated our commitment." The Director stated, "I am confident that we are moving beyond a period of conflict to a period of stability and productiveness."

Although the program continues to have some problems, there is a sincere desire to solve those problems within the confines of the Act. As the Director has summed it up, "the program, though not perfect, is making great strides toward accomplishing what the Congress envisioned when it passed P.L. 95-87. We at OSM have made it possible for efficient coal production and sound environmental practices to complement rather than conflict with each other. The present program of this agency is promoting excellence and innovation in regulation and reclamation."

